MISSION

The FBC Road and Bridge department is one of the largest departments in the County with 138 employees. The department is responsible for maintaining approximately 1,692.74 miles of public roadways of which 507.93 miles is asphalt, 256.11 miles is of chip-coat, 882.97 miles of concrete, 44.54 miles of gravel and 1.19 miles of dirt surface. This number changes frequently with the acceptance and addition to newly developed areas.

Traditionally, the department has focused most of its attention on providing services to the unincorporated areas of the County. In an effort to reduce overall taxpayer cost, services are provided to other entities within Fort Bend County through inter-local assistance agreements, whereby we provide labor and equipment and the entities normally assume the cost of material.

This department maintains a productive, efficient and modern fleet of cars, trucks and heavy equipment. Although it is necessary to purchase new equipment and vehicles, a strict fleet management policy contributes significantly to the long-term life and low maintenance cost of the fleet.

Although the primary focus is Road and Bridge Maintenance and Construction, the department provides many other services that contribute to the overall effectiveness and efficiency of County government operations. Departmental contributions are viewed as an avenue to save taxpayer dollars by performing specialized services at a significant overall savings.

This department has oversight over the counties Vehicle Maintenance Department and the Carpenter Shop that handles construction/remodeling of all County facilities and buildings.

GOALS

GOAL 1

To keep all county roads and bridges maintained and up to optimum standards.

Objective 1 We plan

We plan to provide detailed accountability of most every aspect of this department. This will include a GIS based call center, material tracking, work order management and asset management tool. Using this data, we will be better equipped to project accurate budget numbers and see repair trends in certain areas.

GOAL 2

To accurately reflect costs and expenditures.

- **Objective 1** Continue to monitor expenditure trends and create new line items when expenditures dictate a change in allocation.
- Objective 2 Account for inter-local projects separately and/or charge these entities for the use of county equipment and employees at a rate that will recapture our costs. Fort Bend County, as a local leader, feels a strong responsibility to entities within the County to provide services of the Road and Bridge department at cost.
- Objective 3 To ensure the longevity of county roads, adequate funding should be allocated for maintenance including pavement overlays and for actions that will prolong the life of aging asphalt.

GOAL 3

Continue to modernize our fleet of equipment.

Objective 1

Using the information from our fleet management database, periodically review data to determine the costs associated with maintaining and repairing or replacing equipment. This is to decrease the costs of repairs & parts as well as the labor for mechanics, and provide a safer work environment and increase employee morale.

GOAL 4

Continue to install solar paneled flashing school zone lights.

Objective 1

All schools within the unincorporated area of the County that is located on a County maintained road that do not have flashing school zone lights will have the lights installed within a few years.

GOAL 5

Install new traffic signals at various intersections

Objective 1

Over the next year, we would like to install 3 new traffic signals at warranted intersections within the county.

GOAL 6

Utilize the new Agilis Systems

Objective 1

Call center allows work orders to be entered and sent to specific techs. They are able to track sign coordinates through a GPS system, take photos of before and after and update repair status.

PROJECTION FOR THE NEXT TEN YEARS

The County must continue to plan for and budget for all mobility issues including rights-of-way for widening of roads, construction of turn lanes at intersections, and traffic signals.

Property, Plant, Equipment and Personnel needs

The annual replacement of our fleet and the new software needs and purchases are being proposed. Real property sites have been reduced to four service centers from seven since 1996.

Funds are needed for required maintenance of roads and bridges, equipment needs, rights-of-way, land, increased staff, etc. These funds may come from various sources including bonds, general funds, etc.

It is the hope of this department that through effective and detailed record keeping, we will be able to provide firm numbers to Commissioners Court outlining all areas previously mentioned including statistics of roads and bridges, costs of road projects, inter-local projects, equipment usage, equipment maintenance costs, expended funds, etc. We are in the process of proposing a new system that will provide extensive record keeping as well as extensive detail to assist Fort Bend County comply with any and all GASB 34 requirements for this department. Although record keeping is cumbersome, it does provide a true and effective tool in future planning.

| PERFORMANCE MEASURES | 2011 ACTUAL | 2012 PROJECTED | 2013 PROJECTED |
|---|------------------------|-------------------|-------------------|
| Total Miles of County Roads | 1664 | 1655 | N/A |
| Total new miles constructed | 2002 | N/A | N/A |
| Average cost per mile constructed | \$976,558 | N/A | N/A |
| Average cost of road maintenance per mile | \$1,320 | N/A | N/A |
| Number of new bridges constructed (timber & concrete) | Timber 0 Concrete 3 | 4 | N/A |
| Average cost per new bridge constructed | \$608,625 | \$313,215 | N/A |

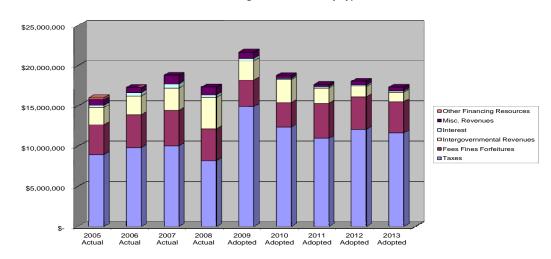


FUND: 155 Road and Bridge

ACCOUNTING UNIT: 155611100 Road and Bridge

REVENUE TREND BY REVENUE TYPE

Road & Bridge Fund Revenue by Type



REVENUE BUDGET BY REVENUE SOURCE

| ACCOUNT NAME | 2011 ACTUAL | 2012 ADOPTED | 2 | 013 ADOPTED |
|---------------------------------|------------------|------------------|----|-------------|
| Reimbursement From State | \$ 53,887 | \$ 105,000 | \$ | 105,000 |
| Penalty & Interest-Property Tax | \$ 103,444 | \$ 130,000 | \$ | 130,000 |
| County Clerk | \$ 536,409 | \$ 550,000 | \$ | 500,000 |
| District Clerk | \$ 350,331 | \$ 400,000 | \$ | 300,000 |
| Auto Registration Fees | \$ 1,345,824 | \$ 1,200,000 | \$ | 1,100,000 |
| Auction | \$ 19,033 | \$ 50,000 | \$ | 50,000 |
| Property Taxes – Delinquent | \$ 175,858 | \$ 275,000 | \$ | 275,000 |
| Property Taxes – Current | \$ 10,675,908 | \$ 11,708,848 | \$ | 11,242,969 |
| Interest Earned | \$ 182,976 | \$ 175,000 | \$ | 150,000 |
| Miscellaneous Revenue | \$ 4,546 | \$ - | \$ | - |
| Reimbursements-Misc. | \$ 566,940 | \$ 250,000 | \$ | 250,000 |
| Reimbursements-Gas/Fuel | \$ 343,176 | \$ 150,000 | \$ | 150,000 |
| Sales Proceeds | \$ 800 | \$ - | \$ | - |
| Tax Assessor/Collector Fees | \$ 4,471,099 | \$ 3,000,000 | \$ | 3,000,000 |
| Permit Fees | \$ 58,700 | \$ 75,000 | \$ | 75,000 |
| | \$ 18,888,930 | \$ 18,068,848 | \$ | 17,327,969 |

HISTORY OF FULL TIME EQUIVALENTS

| Fund 155: Road & Bridge | 2011 Total FTE's | 2012 Total FTE's | 2013 Full- Time | 2013 Part- Time | 2013 Total FTE's | 2013 Total Cost |
|----------------------------|------------------------|------------------------|-----------------------|-----------------------|------------------------|-----------------------|
| Road & Bridge | 158.00 | 152.00 | 148.00 | 5.00 | 153.00 | \$ 9,103,311 |
| TOTAL FTE | 158.00 | 152.00 | 148.00 | 5.00 | 153.00 | \$ 9,103,311 |

FUND: 155 Road and Bridge

ACCOUNTING UNIT: 155611100 Road and Bridge

EXPENSE BUDGET

| CATEGORY | 2011 ACTUAL | | 2012 ADOPTED | | 2013 ADOPTED | |
|------------------------------|-------------|------------|------------------|----|--------------|--|
| Salaries and Personnel Costs | \$ | 8,511,411 | \$ 9,070,983 | \$ | 9,103,311 | |
| Operating and Training Costs | \$ | 8,868,814 | \$ 9,834,293 | \$ | 10,487,211 | |
| Information Technology Costs | \$ | 9,648 | \$ 4,806 | \$ | 0 | |
| Capital Acquisitions | \$ | 1,967,488 | \$ 1,299,760 | \$ | 0 | |
| Prior Period Corrections | \$ | -19,805 | \$ 0 | \$ | 0 | |
| TOTAL | \$ | 19,337,557 | \$ 20,209,842 | \$ | 19,590,522 | |

2013 AUTHORIZED POSITIONS

| Job Title | Job Code | Grade | Count |
|-----------------------------------|----------|-------|-------|
| Laborer in Training | J03002 | G03 | 72 |
| Traffic Control Tech I | J04004 | G04 | 2 |
| Equipment Operator | J05008 | G05 | 3 |
| Traffic Control Tech II | J05020 | G05 | 10 |
| Administrative Secretary | J07001 | G07 | 2 |
| Heavy Equipment Operator | J07024 | G07 | 3 |
| Master Equipment Operator | J08032 | G08 | 22 |
| Master Mechanic | J08033 | G08 | 1 |
| Parts Supervisor | J08038 | G08 | 1 |
| Master Welder | J09042 | G09 | 1 |
| Traffic Safety Officer | J09055 | G09 | 1 |
| Lead Operator | J09113 | G09 | 1 |
| GIS Technician | J09AC | G09 | 1 |
| Supervisor | J11054 | G11 | 17 |
| Vector/Herbicide Supervisor | J11059 | G11 | 7 |
| Traffic Operation Supervisor | J12074 | G12 | 3 |
| Road & Bridge Commissioner | J17005 | G17 | 1 |
| Total Authorized Positions | | | 148 |

